



NIC Framework, Qualitative Assessment



21st WBIF SC meeting, London, 16-17 December 2019



National Investment Committee (NIC) and Single Project Pipeline (SPP) Framework

Qualitative Assessment



Background & Methodology

- Repeated calls for “Qualitative Assessment”
- IFICO charged in spring 2019
- NIC framework
 - Formal requirements: NIC decision making body, transparency, ownership, prioritisation, structured stakeholder engagement
 - Qualitative requirements: comprehensiveness (all sectors?), inclusiveness (all sources of finance?), prioritisation process
 - Output review: priority projects per sector and beneficiary (now & near future)
- Methodology:
 - Review SPPs & Site visits (interviews: NIPAC/NICs, EUDs, IFIs)
 - Analytical phase > first draft report (present status)
 - Review by EUDs, IFIs and beneficiaries (forthcoming)
 - Final report (forthcoming)



Findings Overview I

Requirements & Criteria

	ALB	BIH	KOS	MKD	MNE	SRB
Ownership	***	***	***	****	***	***
Transparency	***	***	***	****	***	***
Prioritisation	**	**	***	****	***	**
Structured involvement of EUD, IFIs, BDs	**	**	**	***	**	**
SPP - programming tool	**	**	***	***	**	**
Monitoring systems	**	**	**	**	**	**
SPP – link to budgetary planning	**	**	***	***	**	**
Scale of compliance: * minimum to ***** maximum						

Comprehensiveness

	DII	ENE	ENV	TRA	SOC	Other
ALB		✓	✓	✓	✓	BRI
BiH			✓	✓		
KOS		✓	✓	✓	✓	
MKD	✓	✓	✓	✓	✓	
MNE	✓	✓	✓	✓	✓	
SRB		✓	✓	✓		COMP

Inclusiveness: SPP seen as WBIF tool, parallel “lists” exist



Main Findings “latest news”

- Bosnia and Herzegovina
 - Countrywide participation in the NIC framework
 - ENE sector working group established, ENE Sector soon part of SPP
- North Macedonia
 - DII sector progress
 - Most advanced NIC framework
- Kosovo*
 - DII and PSD Sector Working Group (SWG) establishment underway
- Serbia
 - Efforts to include SOC and DII underway

* This designation is without prejudice to positions on status, and is in line with UNSCR 1244/1999 and the ICJ Opinion on the Kosovo declaration of independence.



Detailed Findings I (most beneficiaries)

- SPPs not comprehensive (sector inclusion under way)
- SPPs not inclusive:
 - Not all (otherwise eligible) projects included
 - Not all sources of finance included
 - Parallel Lists (other Ministries or Institutions)
- Closer integration of SPPs into Medium Term Budgetary Programmes (MTBPs)
- Structural deficiencies:
 - Prioritisation processes, more transparent
 - Stakeholder engagement, internal (MoF) and external (EUDs, IFIs)



Detailed Findings II (most beneficiaries)

- Strategic orientation of SPPs
 - Prioritisation criteria should match strategies
 - Prioritisation criteria could be more transparent
- No electronic / central project monitoring systems in place
 - Use of excel sheets rather than MIS
- Capacity constraints



Questions for beneficiaries

1. Further integration of the SPPs into the MTBPs
2. Inclusiveness of SPP: inclusion of all projects, irrespective of sources of finance and plans to integrate other "lists" under SPP
3. Plans to deal with capacity constraints