



# Strategy and Action Plan Tackling Delays



WBIF 30th PFG (virtual), 10 – 11 Nov 2020



# Context

- Substantial increase in funding volumes under WBIF;
- WBIF needs to become more efficient;
- Internal and External Delays / to be found “within” WBIF or “outside”;
- Main internal delays have been or are being addressed:
  - Speeding up TA preparation (ToR);
  - TA implementation (IPF evaluation recommendations);
  - Internal delays / efficiencies were addressed by IPF review, IAS audit, Self-assessment, etc;
  - Result: various workstreams for efficiency gains (ToR, reporting, GAF&MIS, etc);
- External (implementation related) delays need to be tackled (now).



# Implementation Delays

- Analysis shows some first bottleneck patterns, delays are caused by:
  - Changes in the project strategy/requirements/ e.g. routing options for TRA;
  - Preparation of designs, design review and permitting;
  - Contracting implementation consultants and preparation of tender documents;
  - Changes in procurement/contracting strategies (changes from FIDIC Red to Yellow book) and procurement procedures;
  - Land ownership questions;
  - Not all beneficiaries (e.g. concerned municipalities) on board;
  - Loan / grant agreement signatures / negotiations delayed;
  - New governments / new priorities;





## Next steps

- Series of virtual meetings with IFIs and beneficiaries;
- Agree on:
  - Project status;
  - Bottlenecks / delays;
  - Main actions to be taken;
  - Project planning process;
  - Contact persons and follow up meetings;
- Presentation of draft Action Plan & methodology to WBIF SC;
- Follow up meetings and progress monitoring & reporting (traffic light system).